

# Financial Metrics, FY2024

Complementary financial layer for the ESRS S1 workforce-disclosure thesis (50 STOXX Europe 600 companies).  
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## Why this file exists

Orbis was not available, so the financial figures are taken directly from each company's own audited 2024 consolidated financial statements (annual reports / registration documents / Form 20-F). This keeps the data primary and auditable: every figure carries the page it was read from (see the data sheet).

## Year basis

All companies use financial year 2024, the first mandatory ESRS S1 year and the same year as the disclosure scores, so the two layers line up. A few companies have non-December year-ends (their FY2024), noted per row: Tesco (to Feb 2024), 3i Group / Experian (to Mar 2024), Ashtead (to Apr 2024), Infineon (to Sep 2024).

## Definitions

|                          |                                                                                                                              |
|--------------------------|------------------------------------------------------------------------------------------------------------------------------|
| <b>Labour cost</b>       | Personnel / staff costs (employee benefit expense): wages, salaries, social security and pension cost.                       |
| <b>Total costs</b>       | Revenue minus operating profit (EBIT). A uniform proxy for total operating expenses, recomputable from any income statement. |
| <b>Labour-cost share</b> | Labour cost divided by total costs. Shown only for non-financial companies (see caveat).                                     |
| <b>EUR figures</b>       | Native amounts converted at the ECB euro reference rate of 31 December 2024 (table below).                                   |

## Financial-sector caveat

Banks, insurers and investment holdings (14 companies, flagged 'Yes') do not have a comparable 'total costs' base, so the labour-cost share is left blank for them. Their total assets, equity and net profit are still reported.

## ECB euro reference rates, 31 December 2024 (1 EUR = X)

| Currency | Units per 1 EUR |
|----------|-----------------|
| EUR      | 1               |
| USD      | 1.0389          |
| GBP      | 0.82918         |
| CHF      | 0.9412          |
| SEK      | 11.459          |
| DKK      | 7.4578          |

Source: European Central Bank, euro foreign exchange reference rates, 31 December 2024.

| #  | Company                | Country        | Sector                            | Financial sector? | Reporting ccy | Revenue (m) | Operating profit (m) | Total costs (m) | Labour cost (m) | Labour-cost share % | Net profit (m) | Total assets (m) | Total equity (m) | Total assets (EUR m) | Total equity (EUR m) | Net profit (EUR m) | Revenue (EUR m) | Source pages                                                                                                       |
|----|------------------------|----------------|-----------------------------------|-------------------|---------------|-------------|----------------------|-----------------|-----------------|---------------------|----------------|------------------|------------------|----------------------|----------------------|--------------------|-----------------|--------------------------------------------------------------------------------------------------------------------|
| 1  | Amadeus IT Group       | Spain          | Technology & Information Services | No                | EUR           | 6,141.7     | 1,413.9              | 4,727.8         | 1,934.9         | 40.9%               | 1,252.7        | 11,784.3         | 5,063.6          | 11,784.3             | 5,063.6              | 1,252.7            | 6,141.7         | operating income p116; profit for the year and personnel p13; total assets p128                                    |
| 2  | Legrand                | France         | Industrials & Materials           | No                | EUR           | 8,648.9     | 1,642.7              | 7,006.2         | 2,049.0         | 29.2%               | 1,168.9        | 16,075.0         | 7,548.0          | 16,075.0             | 7,548.0              | 1,168.9            | 8,648.9         | income statement p362; balance sheet p364-365; personnel note p378                                                 |
| 3  | Saint-Gobain           | France         | Industrials & Materials           | No                | EUR           | 46,571.0    | 5,304.0              | 41,267.0        | 9,471.0         | 23                  | 2,934.0        | 61,718.0         | 25,648.0         | 61,718.0             | 25,648.0             | 2,934.0            | 46,571.0        | income statement and balance sheet p378-379                                                                        |
| 4  | Alcon                  | Switzerland    | Healthcare & Pharmaceuticals      | No                | USD           | 9,836.0     | 1,413.0              | 8,423.0         |                 |                     | 1,018.0        | 30,347.0         | 21,553.0         | 29,210.7             | 20,746.0             | 979.9              | 9,467.7         | FY2024 Form 20-F; consolidated financial statements (XBRL)                                                         |
| 5  | Assicurazioni Generali | Italy          | Financials & Insurance            | Yes               | EUR           |             |                      |                 |                 |                     | 4,167.0        | 538,647.0        | 30,389.0         | 538,647.0            | 30,389.0             | 4,167.0            |                 | balance sheet p221; shareholders' equity p348; net result p30                                                      |
| 6  | Deutsche Post DHL      | Germany        | Industrials & Materials           | No                | EUR           | 84,316.0    | 6,773.0              | 77,543.0        | 25,725.0        | 33.2%               | 3,569.0        | 66,830.0         | 22,888.0         | 66,830.0             | 22,888.0             | 3,569.0            | 84,316.0        | income statement p182; net profit p37; balance sheet p181                                                          |
| 7  | Engie                  | France         | Energy, Utilities & Resources     | No                | EUR           | 73,812.0    | 10,341.0             | 63,471.0        | 8,623.0         | 13.6%               | 4,106.0        | 189,544.0        | 41,458.0         | 189,544.0            | 41,458.0             | 4,106.0            | 73,812.0        | income statement p327; net income p331; total equity p335; total assets p340; personnel note p373                  |
| 8  | 3i Group               | United Kingdom | Financials & Insurance            | Yes               | GBP           |             |                      |                 |                 |                     | 3,836.0        | 22,452.0         | 20,170.0         | 27,077.4             | 24,325.2             | 4,626.3            |                 | balance sheet p79; profit for the year p78                                                                         |
| 9  | Atlas Copco            | Sweden         | Industrials & Materials           | No                | SEK           | 176,771.0   | 38,166.0             | 138,605.0       | 46,261.0        | 33.4%               | 29,794.0       | 208,538.0        | 113,760.0        | 18,198.6             | 9,927.6              | 2,600.1            | 15,426.4        | income statement p103; balance sheet p104; personnel note p119                                                     |
| 10 | Swiss Re               | Switzerland    | Financials & Insurance            | Yes               | USD           |             |                      |                 |                 |                     | 3,200.0        | 133,861.0        | 22,539.0         | 128,848.8            | 21,695.1             | 3,080.2            |                 | balance sheet p33; consolidated income statement p361; balance sheet p359-360; net income p86; personnel note p437 |
| 11 | Adidas                 | Germany        | Consumer Goods & Retail           | No                | EUR           | 23,683.0    | 1,337.0              | 22,346.0        | 3,184.0         | 14.2%               | 824.0          | 20,655.0         | 5,867.0          | 20,655.0             | 5,867.0              | 824.0              | 23,683.0        | balance sheet p65; net profit p51; consolidated income statement                                                   |
| 12 | Deutsche Bank          | Germany        | Financials & Insurance            | Yes               | EUR           |             |                      |                 |                 |                     | 3,500.0        | 1,387,177.0      | 79,432.0         | 1,387,177.0          | 79,432.0             | 3,500.0            |                 | income statement p333; balance sheet p335                                                                          |
| 13 | Ferrari                | Italy          | Mobility & Defence                | No                | EUR           | 6,676.7     | 1,887.8              | 4,788.9         | 626.3           | 13.1                | 1,525.9        | 9,497.1          | 3,543.2          | 9,497.1              | 3,543.2              | 1,525.9            | 6,676.7         | total assets p178; total equity p194; net income p193                                                              |
| 14 | Adyen                  | Netherlands    | Financials & Insurance            | Yes               | EUR           |             |                      |                 |                 |                     | 925.2          | 11,425.3         | 4,231.5          | 11,425.3             | 4,231.5              | 925.2              |                 | income statement p236; balance sheet p237; operating profit p240; result attributable p241                         |
| 15 | Anglo American         | United Kingdom | Energy, Utilities & Resources     | No                | USD           | 27,354.0    | 5,012.0              | 22,342.0        | 3,259.0         | 14.6%               | -3,068.0       | 64,866.0         | 28,533.0         | 62,437.2             | 27,464.6             | -2,953.1           | 26,329.8        |                                                                                                                    |

| #  | Company                         | Country        | Sector                        | Financial sector? | Reporting ccy | Revenue (m) | Operating profit (m) | Total costs (m) | Labour cost (m) | Labour-cost share % | Net profit (m) | Total assets (m) | Total equity (m) | Total assets (EUR m) | Total equity (EUR m) | Net profit (EUR m) | Revenue (EUR m) | Source pages                                                                             |
|----|---------------------------------|----------------|-------------------------------|-------------------|---------------|-------------|----------------------|-----------------|-----------------|---------------------|----------------|------------------|------------------|----------------------|----------------------|--------------------|-----------------|------------------------------------------------------------------------------------------|
| 16 | Danone                          | France         | Consumer Goods & Retail       | No                | EUR           | 27,619.0    | 2,042.0              | 25,577.0        | 4,337.0         | 17.0%               | 881.0          | 44,486.0         | 16,176.0         | 44,486.0             | 16,176.0             | 881.0              | 27,619.0        | income statement p57; balance sheet p78-79; personnel note p106                          |
| 17 | Mercedes-Benz Group             | Germany        | Mobility & Defence            | No                | EUR           | 145,594.0   | 13,599.0             | 131,995.0       | 17,301.0        | 13.1%               | 10,409.0       | 265,010.0        | 93,630.0         | 265,010.0            | 93,630.0             | 10,409.0           | 145,594.0       | income statement p290; total assets p70; total equity p293; personnel note p331          |
| 18 | Stellantis                      | Italy          | Mobility & Defence            | No                | EUR           | 156,878.0   | 3,687.0              | 153,191.0       | 17,100.0        | 11.2%               | 5,520.0        | 207,607.0        | 82,115.0         | 207,607.0            | 82,115.0             | 5,520.0            | 156,878.0       | income statement p281; balance sheet p283; personnel note p322                           |
| 19 | Tesco                           | United Kingdom | Consumer Goods & Retail       | No                | GBP           | 68,187.0    | 2,821.0              | 65,366.0        | 8,161.0         | 12.5%               | 1,192.0        | 47,039.0         | 11,665.0         | 56,729.5             | 14,068.1             | 1,437.6            | 82,234.3        | income statement p131; balance sheet p133; staff costs note p147                         |
| 20 | Eni                             | Italy          | Energy, Utilities & Resources | No                | EUR           | 88,797.0    | 5,238.0              | 83,559.0        | 3,262.0         | 3.9%                | 2,764.0        | 146,939.0        | 55,648.0         | 146,939.0            | 55,648.0             | 2,764.0            | 88,797.0        | income statement p95; balance sheet p280; payroll note p99                               |
| 21 | Banco Bilbao Vizcaya Argentaria | Spain          | Financials & Insurance        | Yes               | EUR           |             |                      |                 |                 |                     | 10,054.0       | 772,402.0        | 60,000.0         | 772,402.0            | 60,000.0             | 10,054.0           |                 | balance sheet p468; total equity p470; net attributable profit p474                      |
| 22 | Glencore                        | United Kingdom | Energy, Utilities & Resources | No                | USD           | 230,944.0   |                      |                 | 6,429.0         |                     | -1,634.0       | 130,460.0        | 35,660.0         | 125,575.1            | 34,324.8             | -1,572.8           | 222,296.7       | income statement p161; balance sheet p163; result for the year p166; personnel note p225 |
| 23 | Haleon                          | United Kingdom | Healthcare & Pharmaceuticals  | No                | GBP           | 11,233.0    | 2,206.0              | 9,027.0         | 2,170.0         | 24.0%               | 1,442.0        | 34,310.0         | 16,220.0         | 41,378.2             | 19,561.5             | 1,739.1            | 13,547.1        | income statement p118; balance sheet p120; employee costs note p131                      |
| 24 | NatWest Group                   | United Kingdom | Financials & Insurance        | Yes               | GBP           | 14,703.0    |                      |                 |                 |                     | 4,811.0        | 708,000.0        | 39,378.0         | 853,855.6            | 47,490.3             | 5,802.1            | 17,732.0        | balance sheet p71/p74; profit for the year p73; total income p71                         |
| 25 | Reckitt Benckiser               | United Kingdom | Healthcare & Pharmaceuticals  | No                | GBP           | 14,169.0    | 2,425.0              | 11,744.0        | 2,446.0         | 20.8%               | 1,428.0        | 25,298.0         | 6,720.0          | 30,509.7             | 8,104.4              | 1,722.2            | 17,088.0        | income statement p157; balance sheet p158/p186; staff costs note p170                    |
| 26 | Rheinmetall                     | Germany        | Mobility & Defence            | No                | EUR           | 9,751.0     | 1,345.0              | 8,406.0         | 2,373.0         | 28.2%               | 808.0          | 14,344.0         | 4,465.0          | 14,344.0             | 4,465.0              | 808.0              | 9,751.0         | income statement and balance sheet p188-189; total equity p56; earnings after taxes p53  |
| 27 | Sika                            | Switzerland    | Industrials & Materials       | No                | CHF           | 11,763.1    | 1,713.9              | 10,049.2        | 2,143.6         | 21.3%               | 1,247.6        | 15,977.2         | 7,046.8          | 16,975.4             | 7,487.0              | 1,325.5            | 12,498.0        | consolidated income statement p209; balance sheet p211                                   |
| 28 | Ahold Delhaize                  | Netherlands    | Consumer Goods & Retail       | No                | EUR           | 89,356.0    | 2,784.0              | 86,572.0        | 13,089.0        | 15.1                | 1,764.0        | 51,842.0         | 15,454.0         | 51,842.0             | 15,454.0             | 1,764.0            | 89,356.0        | income statement p3; net sales p16; total assets p5; equity p29                          |
| 29 | Deutsche Börse                  | Germany        | Financials & Insurance        | Yes               | EUR           |             |                      |                 |                 |                     | 1,948.5        | 222,111.7        | 10,770.5         | 222,111.7            | 10,770.5             | 1,948.5            |                 | total assets p180; net profit p45; shareholders' equity p181                             |

| #  | Company               | Country        | Sector                            | Financial sector? | Reporting ccy | Revenue (m) | Operating profit (m) | Total costs (m) | Labour cost (m) | Labour-cost share % | Net profit (m) | Total assets (m) | Total equity (m) | Total assets (EUR m) | Total equity (EUR m) | Net profit (EUR m) | Revenue (EUR m) | Source pages                                                                    |
|----|-----------------------|----------------|-----------------------------------|-------------------|---------------|-------------|----------------------|-----------------|-----------------|---------------------|----------------|------------------|------------------|----------------------|----------------------|--------------------|-----------------|---------------------------------------------------------------------------------|
| 30 | Lloyds Banking Group  | United Kingdom | Financials & Insurance            | Yes               | GBP           | 17,117.0    |                      |                 |                 |                     | 4,477.0        | 906,697.0        | 45,888.0         | 1,093,486.3          | 55,341.4             | 5,399.3            | 20,643.3        | balance sheet p67; total income p66; profit for the year p216                   |
| 31 | Siemens Energy        | Germany        | Energy, Utilities & Resources     | No                | EUR           | 34,465.0    | 2,125.0              | 32,340.0        | 9,680.0         | 29.9                | 1,335.0        | 50,874.0         | 9,364.0          | 50,874.0             | 9,364.0              | 1,335.0            | 34,465.0        | income statement p87; total assets p89; total equity p26; personnel note p129   |
| 32 | E.ON                  | Germany        | Energy, Utilities & Resources     | No                | EUR           | 80,119.0    | 8,332.0              | 71,787.0        | 6,534.0         | 9.1                 | 5,562.0        | 111,361.0        | 17,841.0         | 111,361.0            | 17,841.0             | 5,562.0            | 80,119.0        | income statement p133; balance sheet p36                                        |
| 33 | ING Group             | Netherlands    | Financials & Insurance            | Yes               | EUR           | 22,615.0    |                      |                 |                 |                     | 6,392.0        | 1,026,500.0      | 51,309.0         | 1,026,500.0          | 51,309.0             | 6,392.0            | 22,615.0        | balance sheet p134/p225; net result p228; total income p28                      |
| 34 | BAE Systems           | United Kingdom | Mobility & Defence                | No                | GBP           | 28,335.0    | 2,685.0              | 25,650.0        | 9,252.0         | 36.1%               | 2,150.0        | 38,142.0         | 11,777.0         | 45,999.7             | 14,203.2             | 2,592.9            | 34,172.3        | income statement p36; balance sheet p151; staff costs note p161                 |
| 35 | Givaudan              | Switzerland    | Industrials & Materials           | No                | CHF           | 7,412.0     | 1,394.0              | 6,018.0         | 1,526.0         | 25.4%               | 1,090.0        | 12,099.0         | 4,578.0          | 12,854.9             | 4,864.0              | 1,158.1            | 7,875.1         | income statement p54; balance sheet p55; employee benefits note p80             |
| 36 | Lonza                 | Switzerland    | Healthcare & Pharmaceuticals      | No                | CHF           | 6,574.0     | 964.0                | 5,610.0         | 2,359.0         | 42                  | 637.0          | 19,733.0         | 9,388.0          | 20,965.8             | 9,974.5              | 676.8              | 6,984.7         | balance sheet p33; income statement p34                                         |
| 37 | Volvo Group           | Sweden         | Mobility & Defence                | No                | SEK           | 526,816.0   | 66,611.0             | 460,205.0       | 79,177.0        | 17.2%               | 50,389.0       | 714,564.0        | 197,361.0        | 62,358.3             | 17,223.2             | 4,397.3            | 45,974.0        | income statement p108; balance sheet p40-41; personnel note p27                 |
| 38 | Nordea Bank           | Finland        | Financials & Insurance            | Yes               | EUR           |             |                      |                 |                 |                     | 5,059.0        | 623,355.0        | 32,436.0         | 623,355.0            | 32,436.0             | 5,059.0            |                 | balance sheet p42; total equity p200; net profit p42                            |
| 39 | Ashtead Group         | United Kingdom | Industrials & Materials           | No                | USD           | 10,791.7    | 2,654.0              | 8,137.7         | 2,462.9         | 30.3                | 1,598.4        | 21,651.3         | 7,084.6          | 20,840.6             | 6,819.3              | 1,538.6            | 10,387.6        | consolidated statements p130-131 (FY2024 comparative column)                    |
| 40 | BASF                  | Germany        | Industrials & Materials           | No                | EUR           | 65,260.0    | 2,033.0              | 63,227.0        | 11,241.0        | 17.8%               | 1,298.0        | 80,415.0         | 35,599.0         | 80,415.0             | 35,599.0             | 1,298.0            | 65,260.0        | income statement p329; total assets p54; total equity p332; personnel note p435 |
| 41 | Experian              | United Kingdom | Technology & Information Services | No                | USD           | 7,097.0     | 1,694.0              | 5,403.0         | 2,493.0         | 46.1%               | 1,203.0        | 11,712.0         | 4,669.0          | 11,273.5             | 4,494.2              | 1,158.0            | 6,831.3         | income statement p176; balance sheet p178; profit for the year p177             |
| 42 | Infineon Technologies | Germany        | Technology & Information Services | No                | EUR           | 14,955.0    | 2,190.0              | 12,765.0        | 4,612.0         | 36.1                | 1,301.0        | 28,639.0         | 17,219.0         | 28,639.0             | 17,219.0             | 1,301.0            | 14,955.0        | income statement p91; balance sheet p93                                         |
| 43 | Wolters Kluwer        | Netherlands    | Technology & Information Services | No                | EUR           | 5,916.0     | 1,441.0              | 4,475.0         | 2,151.0         | 48.1                | 1,079.0        | 9,498.0          | 1,545.0          | 9,498.0              | 1,545.0              | 1,079.0            | 5,916.0         | income statement p156; balance sheet p158; employee benefits note p175          |
| 44 | Barclays              | United Kingdom | Financials & Insurance            | Yes               | GBP           | 26,788.0    |                      |                 |                 |                     | 6,307.0        | 1,518,200.0      | 72,481.0         | 1,830,965.5          | 87,412.9             | 7,606.3            | 32,306.6        | balance sheet p404/p37; profit attributable p373; total income p37              |

| #  | Company        | Country     | Sector                            | Financial sector? | Reporting ccy | Revenue (m) | Operating profit (m) | Total costs (m) | Labour cost (m) | Labour-cost share % | Net profit (m) | Total assets (m) | Total equity (m) | Total assets (EUR m) | Total equity (EUR m) | Net profit (EUR m) | Revenue (EUR m) | Source pages                                                                               |
|----|----------------|-------------|-----------------------------------|-------------------|---------------|-------------|----------------------|-----------------|-----------------|---------------------|----------------|------------------|------------------|----------------------|----------------------|--------------------|-----------------|--------------------------------------------------------------------------------------------|
| 45 | Assa Abloy     | Sweden      | Industrials & Materials           | No                | SEK           | 150,162.0   | 24,275.0             | 125,887.0       | 45,184.0        | 35.9%               | 15,621.0       | 223,605.0        | 107,080.0        | 19,513.5             | 9,344.6              | 1,363.2            | 13,104.3        | income statement p114; balance sheet p118; personnel note p113                             |
| 46 | Argenx         | Belgium     | Healthcare & Pharmaceuticals      | No                | USD           | 2,252.0     | -21.7                | 2,273.7         | 735.9           | 32.4                | 833.0          | 5,502.8          | 5,498.3          | 5,296.8              | 5,292.4              | 801.8              | 2,167.7         | balance sheet p286; consolidated income statement p3; balance sheet p5; personnel note p16 |
| 47 | Capgemini      | France      | Technology & Information Services | No                | EUR           | 22,096.0    | 2,356.0              | 19,740.0        | 15,341.0        | 77.7%               | 1,677.0        | 25,660.0         | 11,797.0         | 25,660.0             | 11,797.0             | 1,677.0            | 22,096.0        | income statement p88; balance sheet p90; balance sheet p99; net profit p108                |
| 48 | DSV            | Denmark     | Industrials & Materials           | No                | DKK           | 167,106.0   | 16,096.0             | 151,010.0       | 16,491.0        | 10.9%               | 10,175.0       | 236,545.0        | 114,503.0        | 31,717.8             | 15,353.5             | 1,364.3            | 22,406.9        | balance sheet p41/p109; profit for the period p39                                          |
| 49 | Investor AB    | Sweden      | Financials & Insurance            | Yes               | SEK           |             |                      |                 |                 |                     | 106,074.0      | 952,090.0        | 819,752.0        | 83,086.7             | 71,537.8             | 9,256.8            |                 |                                                                                            |
| 50 | Partners Group | Switzerland | Financials & Insurance            | Yes               | CHF           |             |                      |                 |                 |                     | 1,127.7        | 5,683.3          | 1,916.3          | 6,038.4              | 2,036.0              | 1,198.2            |                 |                                                                                            |

| Country             | Companies | Mean labour-cost share %<br>(non-fin) | Total assets (EUR m) | Total equity (EUR m) | Net profit (EUR m) |
|---------------------|-----------|---------------------------------------|----------------------|----------------------|--------------------|
| Belgium             | 1         | 32.4%                                 | 5,297                | 5,292                | 802                |
| Denmark             | 1         | 10.9%                                 | 31,718               | 15,354               | 1,364              |
| Finland             | 1         |                                       | 623,355              | 32,436               | 5,059              |
| France              | 5         | 32.1%                                 | 337,483              | 102,627              | 10,767             |
| Germany             | 10        | 22.7%                                 | 2,247,417            | 297,076              | 30,555             |
| Italy               | 4         | 9.4%                                  | 902,690              | 171,695              | 13,977             |
| Netherlands         | 4         | 31.6%                                 | 1,099,265            | 72,540               | 10,160             |
| Spain               | 2         | 40.9%                                 | 784,186              | 65,064               | 11,307             |
| Sweden              | 4         | 28.8%                                 | 183,157              | 108,033              | 17,617             |
| Switzerland         | 6         | 29.6%                                 | 214,894              | 66,803               | 8,419              |
| United Kingdom      | 12        | 26.3%                                 | 4,200,128            | 343,610              | 29,096             |
| <b>TOTAL / mean</b> | <b>0</b>  | <b>25.8%</b>                          | <b>0</b>             | <b>0</b>             | <b>0</b>           |